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UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549

**FORM 10-Q**

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended May 10, 2006  
or

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the Transition Period From \_\_\_\_\_ to \_\_\_\_\_

Commission file number 1-8308

**Luby's, Inc.**

*(Exact name of registrant as specified in its charter)*

**Delaware**

**74-1335253**

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*(State or other jurisdiction of  
incorporation or organization)*

*(IRS Employer Identification Number)*

**13111 Northwest Freeway, Suite 600  
Houston, Texas 77040**

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*(Address of principal executive offices, including zip code)*

**(713) 329-6800**

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*(Registrant's telephone number, including area code)*

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports) and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of "accelerated filer" and "large accelerated filer" in Rule 12b-2 of the Exchange Act (check one):

Large accelerated filer  Accelerated filer  Non-accelerated filer

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

As of June 7, 2006, there were 26,051,141 shares of the registrant's Common Stock, par value \$0.32 per share, outstanding, which does not include 1,676,403 treasury shares.

# Luby's, Inc.

Form 10-Q  
Quarter ended May 10, 2006  
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#### **Additional Information**

The Company's Annual Reports on Form 10-K, Quarterly Reports on Form 10-Q, Current Reports on Form 8-K, and amendments to those reports are available free of charge via hyperlink on its website at [www.lubys.com](http://www.lubys.com). The Company makes these reports available as soon as reasonably practicable upon filing with the SEC. Information on the Company's website is not incorporated into this report.

## Part I - FINANCIAL INFORMATION

### Item 1. Financial Statements

**Luby's, Inc.**  
**Consolidated Balance Sheets**  
*(In thousands, except share data)*

	<u>May 10, 2006</u>	<u>August 31, 2005</u>
	<i>(Unaudited)</i>	
<b>ASSETS</b>		
Current Assets:		
Cash and cash equivalents	\$ 6,701	\$ 2,789
Short-term investments	—	1,667
Trade accounts and other receivables, net	653	151
Food and supply inventories	2,371	2,215
Prepaid expenses	1,948	1,639
Deferred income taxes	657	865
Total current assets	12,330	9,326
Property, plant and equipment, net	184,389	186,009
Property held for sale	2,561	9,346
Deferred income taxes	1,884	—
Other assets	1,205	1,533
Total assets	\$ 202,369	\$ 206,214
<b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>		
Current Liabilities:		
Accounts payable	\$ 17,729	\$ 17,759
Accrued expenses and other liabilities	19,413	17,720
Total current liabilities	37,142	35,479
Credit facility debt	—	13,500
Other liabilities	7,074	7,910
Deferred income taxes	—	5,039
Total liabilities	44,216	61,928
<b>SHAREHOLDERS' EQUITY</b>		
Common stock, \$0.32 par value; authorized 100,000,000 shares, issued 27,727,344 shares and 27,610,708 shares as of May 10, 2006 and August 31, 2005, respectively	8,873	8,835
Paid-in capital	41,440	40,032
Retained earnings	143,444	131,023
Less cost of treasury stock, 1,676,403 shares	(35,604)	(35,604)
Total shareholders' equity	158,153	144,286
Total liabilities and shareholders' equity	\$ 202,369	\$ 206,214

The accompanying notes are an integral part of these consolidated financial statements.

**Luby's, Inc.**  
**Consolidated Statements of Operations (unaudited)**  
*(In thousands except per share data)*

	Quarter Ended		Three Quarters Ended	
	May 10, 2006	May 4, 2005	May 10, 2006	May 4, 2005
	<i>(84 days)</i>	<i>(84 days)</i>	<i>(252 days)</i>	<i>(252 days)</i>
SALES	\$ 77,954	\$ 75,371	\$ 225,570	\$ 214,108
COSTS AND EXPENSES:				
Cost of food	20,634	19,873	60,565	57,852
Payroll and related costs	26,425	26,286	78,015	76,661
Other operating expenses	16,440	15,035	48,858	45,273
Depreciation and amortization	3,632	3,470	10,747	10,571
Relocation and voluntary severance costs	—	75	—	655
General and administrative expenses	5,503	4,454	15,508	13,235
Provision for (reversal of) asset impairments and restaurant closings	1,037	(366)	863	(395)
Total costs and expenses	73,671	68,827	214,556	203,852
INCOME FROM OPERATIONS	4,283	6,544	11,014	10,256
Interest expense, net	(159)	(711)	(586)	(2,320)
Other income, net	218	207	633	343
Income from continuing operations before income taxes	4,342	6,040	11,061	8,279
Income tax benefit	(2,483)	—	(2,419)	—
Income from continuing operations	6,825	6,040	13,480	8,279
Income (loss) from discontinued operations	76	(2,336)	(1,059)	(2,971)
NET INCOME	\$ 6,901	\$ 3,704	\$ 12,421	\$ 5,308
Income per share - from continuing operations				
- basic	\$ 0.26	\$ 0.27	\$ 0.52	\$ 0.37
- assuming dilution	0.25	0.23	0.49	0.31
Loss per share - from discontinued operations				
- basic	\$ —	\$ (0.11)	\$ (0.04)	\$ (0.13)
- assuming dilution	—	(0.09)	(0.04)	(0.11)
Net income per share				
- basic	\$ 0.26	\$ 0.16	\$ 0.48	\$ 0.24
- assuming dilution	0.25	0.15	0.45	0.22
Weighted average shares outstanding:				
- basic	26,047	22,632	26,007	22,578
- assuming dilution	27,565	26,671	27,509	26,635

The accompanying notes are an integral part of these consolidated financial statements.

**Luby's, Inc.**  
**Consolidated Statement of Shareholders' Equity (unaudited)**  
*(In thousands)*

	Common Stock				Paid-In Capital	Retained Earnings	Total Shareholders' Equity
	Issued		Treasury				
	Shares	Amount	Shares	Amount			
BALANCE AT AUGUST 31, 2005	27,611	\$ 8,835	(1,676)	\$ (35,604)	40,032	\$ 131,023	\$ 144,286
Net income year-to-date	—	—	—	—	—	12,421	12,421
Common stock issued under nonemployee director benefit plans	10	4	—	—	134	—	138
Common stock issued under employee benefit plans	106	34	—	—	957	—	991
Share-based compensation expense	—	—	—	—	317	—	317
BALANCE AT MAY 10, 2006	27,727	\$ 8,873	(1,676)	\$ (35,604)	41,440	\$ 143,444	\$ 158,153

The accompanying notes are an integral part of these consolidated financial statements.

**Luby's, Inc.**  
**Consolidated Statements of Cash Flows (unaudited)**  
*(In thousands)*

	Three Quarters Ended	
	<b>May 10, 2006</b>	May 4, 2005
	(252 days)	(252 days)
<b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>		
Net income	\$ 12,421	\$ 5,308
Adjustments to reconcile net income to net cash provided by operating activities:		
Provision for (reversal of) asset impairments, net of gains on property sales	385	(1,588)
Depreciation and amortization	10,755	10,838
Amortization of discount on convertible subordinated notes	—	(127)
Amortization of debt issuance cost	322	1,932
Non-cash compensation expense	138	43
Share-based compensation expense	317	—
Income tax benefit	(2,541)	—
Cash provided by operating activities before changes in operating assets and liabilities	21,797	16,406
Changes in operating assets and liabilities:		
Increase in trade accounts and other receivables	(502)	(151)
(Increase) decrease in food and supply inventories	(156)	55
Increase in prepaid expenses and other assets	(303)	(134)
Decrease in accounts payable	(30)	(679)
Decrease in accrued expenses and other liabilities	(3,317)	(2,052)
Net cash provided by operating activities	17,489	13,445
<b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>		
Proceeds from redemption/maturity of short-term investments	1,667	—
Proceeds from disposal of assets and property held for sale	5,936	15,789
Purchases of property, plant and equipment	(8,671)	(5,536)
Net cash provided by (used in) investing activities	(1,068)	10,253
<b>CASH FLOWS FROM FINANCING ACTIVITIES:</b>		
Proceeds from issuance of debt	2,000	1,800
Repayment of debt	(15,500)	(23,470)
Proceeds received on exercise of stock options	991	656
Net cash used in financing activities	(12,509)	(21,014)
Net increase in cash and cash equivalents	3,912	2,684
Cash and cash equivalents at beginning of period	2,789	3,311
Cash and cash equivalents at end of period	\$ 6,701	\$ 5,995

The accompanying notes are an integral part of these consolidated financial statements.

**Luby's, Inc.**  
**Notes to Consolidated Financial Statements (unaudited)**  
May 10, 2006

**Note 1. Basis of Presentation**

The accompanying unaudited consolidated financial statements of Luby's, Inc. (the "Company" or "Luby's") have been prepared in accordance with U.S. Generally Accepted Accounting Principles ("GAAP") for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by GAAP for complete financial statements as they are prepared for the Company's Annual Report on Form 10-K. In the opinion of management, all adjustments (consisting of normal recurring accruals) considered necessary for a fair presentation have been included. Operating results for the periods ended May 10, 2006, are not necessarily indicative of the results that may be expected for the fiscal year ending August 30, 2006.

The balance sheet dated August 31, 2005, included in this Form 10-Q, has been derived from the audited financial statements at that date. However, this Form 10-Q does not include all of the information and footnotes required by GAAP for an annual filing of complete financial statements. Therefore, these financial statements should be read in conjunction with the consolidated financial statements and footnotes included in Luby's Annual Report on Form 10-K for the fiscal year ended August 31, 2005.

Certain accounts and prior period results have been reclassified to provide more meaningful comparability to the Company's current presentation. Prior period results have been reclassified to show the retroactive effect of discontinued operations per the Company's business plan. As stores are closed in the future and presented in discontinued operations, quarterly and annual financial amounts, where applicable, will be reclassified for further comparability.

**Note 2. Accounting Periods**

The Company's fiscal year ends on the last Wednesday in August. As such, each fiscal year normally consists of 13 four-week periods, accounting for 364 days. Each of the first three quarters of each fiscal year consists of three four-week periods, while the fourth quarter normally consists of four four-week periods. Comparability between accounting quarters may be affected by varying lengths of the quarters, as well as the seasonality associated with the restaurant business.

**Note 3. Reclassification**

Store management compensation reported for fiscal year 2005 has been reclassified from "Other Operating Expenses" to "Payroll and Related Costs" to provide comparability to financial results reported by the Company's peers in the industry. Prior period results reported have been reclassified to conform to the current period presentation.

Below is a summarization of the reclassified expenses (*in thousands*):

	Quarter Ended May 4, 2005 <i>(84 days)</i>	Three Quarters Ended May 4, 2005 <i>(252 days)</i>
Payroll and related costs:		
Payroll and related costs (previous classification)	\$ 18,536	\$ 54,341
Store management compensation reclassification	7,750	22,320
Payroll and related costs (as reported)	<u>\$ 26,286</u>	<u>\$ 76,661</u>
Other operating expenses:		
Other operating expenses (previous classification)	\$ 22,785	\$ 67,593
Store management compensation reclassification	(7,750)	(22,320)
Other operating expenses (as reported)	<u>\$ 15,035</u>	<u>\$ 45,273</u>

#### Note 4. Income Taxes

The following is a summary of deferred income tax assets and liabilities as of the current quarter and prior fiscal year-end:

	<u>May 10, 2006</u>	<u>August 31, 2005</u>
	<i>(In thousands)</i>	
Deferred long-term income tax asset/(liability)	\$ 1,884	\$ (5,039)
Plus: Deferred short-term income tax asset	657	865
Net deferred income tax asset/(liability)	<u>\$ 2,541</u>	<u>\$ (4,174)</u>

The following table details the categories of deferred income tax assets and liabilities resulting from the cumulative tax effects of temporary differences as of the end of each period presented:

	<u>May 10, 2006</u>	<u>August 31, 2005</u>
	<i>(In thousands)</i>	
Deferred income tax assets:		
Workers' compensation, employee injury and general liability claims	\$ 1,866	\$ 2,085
Deferred compensation	2,317	2,277
Net operating losses	9,317	10,235
General business credits	1,053	940
Other	1,235	1,345
Subtotal	<u>15,788</u>	<u>16,882</u>
Valuation allowance	<u>(6,137)</u>	<u>(13,577)</u>
Total deferred income tax assets	<u>9,651</u>	<u>3,305</u>
Deferred income tax liabilities:		
Depreciation and amortization	7,018	5,406
Other	92	2,073
Total deferred income tax liabilities	<u>7,110</u>	<u>7,479</u>
Net deferred income tax asset/(liability)	<u>\$ 2,541</u>	<u>\$ (4,174)</u>

Relative only to continuing operations, the reconciliation of the expense (benefit) for income taxes to the expected income tax expense (benefit), computed using the statutory tax rate, was as follows:

	Quarter Ended				Three Quarters Ended			
	May 10, 2006		May 4, 2005		May 10, 2006		May 4, 2005	
	<i>(84 days)</i>		<i>(84 days)</i>		<i>(168 days)</i>		<i>(168 days)</i>	
	Amount	%	Amount	%	Amount	%	Amount	%
<i>(In thousands and as a percent of income (loss) from continuing operations before income taxes)</i>								
Income tax expense from continuing operations at federal rate	\$ 1,520	35.0%	\$ 2,114	35.0%	\$ 3,871	35.0%	\$ 2,898	35.0%
Permanent and other differences:								
Federal jobs tax credits	15	0.3	21	0.3	27	0.2	45	0.5
Other permanent differences	5	0.1	(152)	(2.5)	10	0.1	(34)	(0.4)
Change in valuation allowance	(4,023)	(92.7)	(1,983)	(32.8)	(6,327)	(57.2)	(2,909)	(35.1)
Income tax benefit from continuing operations	\$ (2,483)	(57.3)%	\$ —	—%	\$ (2,419)	(21.9)%	\$ —	—%

The Company's \$2.4 million income tax benefit for the first three quarters of fiscal year 2006 consists of a long-term deferred tax benefit of \$2.5 million, reduced by a \$0.1 million current alternative minimum tax expense.

For the three quarters ended May 10, 2006, including both continuing and discontinued operations, the Company generated gross taxable income of approximately \$5.7 million, which will be offset by net operating loss carryforwards from prior years. However, the Company will incur an Alternative Minimum Tax ("AMT") liability of approximately \$122,000. The AMT liability may be used as a credit in the future if regular income tax exceeds future AMT. Actual cash payments of estimated income taxes of approximately \$181,000 were made during the three quarters ended May 10, 2006. For the 2005 fiscal year, including both continuing and discontinued operations, the Company generated gross taxable income of approximately \$3.0 million which was offset by net operating loss carryforwards from prior years. However, the Company incurred an AMT liability of approximately \$90,000 for the 2005 fiscal year.

For fiscal years 2004 and 2003, including both continuing and discontinued operations, the Company generated net operating loss carryforwards of approximately \$4.0 million and \$31.7 million, respectively, which will fully expire in 2024 and 2023, respectively, if not utilized. Due to the Company's cumulative loss carryforward position, no federal income taxes were paid in fiscal 2004 or fiscal 2003. The balance of the net operating loss carryovers at the end of fiscal year 2005 was approximately \$32.3 million. At the end of the third quarter fiscal 2006, which ended May 10, 2006, remaining net operating loss carryovers were approximately \$26.6 million.

The tax benefits of the operating losses and other deferred tax assets for book purposes in fiscal years 2004 and 2003 were netted against a valuation allowance because loss carrybacks were exhausted with the fiscal 2002 tax filing and the future realization of loss carryforwards and the reversal of deferred tax assets were uncertain. Because of the Company's continued financial profitability and expected future results of operations, it is now more likely than not that these tax assets are realizable and, accordingly, they may be recognized as provided under Statement of Financial Accounting Standards No. 109 "Accounting for Income Taxes." During the third quarter of 2006, the Company had thirty-six consecutive months of operating income. A portion of the valuation allowance was reversed at the end of the third quarter of 2006 and previously unrecognized tax benefits were recognized as a non-cash income tax benefit of approximately \$2.5 million.

The Company's federal income tax returns have been periodically reviewed by the Internal Revenue Service. The Company's 2003, 2002, 2001, and 2000 returns are currently under review. The IRS review could result in a reduction of the cumulative net operating losses that are currently being carried forward to offset future taxable income.

In cases of reviews by taxing authorities including the IRS, there are several items that management considers in order to assess the status of such reviews. These include (i) understanding the nature of each matter, (ii) the progress of each matter to date, (iii) how we have responded or intend to respond, (iv) an evaluation of the likelihood of an unfavorable outcome, and (v) an estimate, if one can be made, of the amount or range of potential loss.

Management believes that adequate provisions for income taxes have been reflected in the financial statements and is not aware of any significant exposure items that have not been reflected in the financial statements. Amounts considered probable of settlement within on year have been reflected in the financial statements as a current liability within the accrued expenses and other liabilities' line item.

## Note 5. Property, Plant and Equipment

The cost and accumulated depreciation of property, plant and equipment at May 10, 2006, and August 31, 2005, together with the related estimated useful lives used in computing depreciation and amortization, were as follows:

	May 10, 2006	August 31, 2005	Estimated Useful Lives
<i>(In thousands)</i>			
Land	\$ 51,231	\$ 50,791	—
Restaurant equipment and furnishings	111,587	109,488	3 to 15 years
Buildings	177,505	175,912	20 to 33 years
			Lesser of lease term or estimated useful life
Leasehold and leasehold improvements	17,405	18,738	
Office furniture and equipment	4,549	5,150	5 to 10 years
Construction in progress	19	—	—
	<u>362,296</u>	<u>360,079</u>	
Less accumulated depreciation and amortization	<u>(177,907)</u>	<u>(174,070)</u>	
Property, plant and equipment, net	<u>\$ 184,389</u>	<u>\$ 186,009</u>	

## Note 6. Debt

On August 31, 2005, Luby's, Inc. entered into an amended and restated \$45.0 million unsecured Revolving Credit Facility Agreement (the "Revolving Credit Facility") among Luby's, Inc. and a syndicate of three independent banks. The Revolving Credit Facility may, subject to certain terms and conditions, be increased by an additional \$15.0 million for a total facility size of \$60.0 million. The Revolving Credit Facility allows up to \$10.0 million of the available credit to be extended in the form of letters of credit. The Revolving Credit Facility terminates on, and all amounts owing thereunder must be repaid on August 31, 2008.

At any time throughout the term of the loan, the Company has the option to elect one of two bases of interest rates. One interest rate option is the greater of (a) the federal funds effective rate plus 0.5%, or (b) prime, plus, in either case, an applicable spread that ranges from 0% to 0.25% per annum. The other interest rate option is LIBOR (London InterBank Offered Rate) plus an applicable spread that ranges from 1.00% to 1.75% per annum. The applicable spread under each option is dependent upon certain measures of the Company's financial performance at the time of election.

The Company also pays a quarterly commitment fee based on the unused portion of the Revolving Credit Facility, which is also dependent upon the Company's financial performance, ranging from 0.25% to 0.35% per annum. The Company also is obligated to pay certain fees in respect of any letters of credit issued as well as an administrative fee to the lender acting as administrative agent. Finally, the Company was obligated to pay to the lenders a one-time fee in connection with the closing of the Revolving Credit Facility.

The Revolving Credit Facility contains customary events of default and covenants and restrictions on the Company's ability to engage in certain activities, including financial performance measures and limitations on capital expenditures, asset sales and acquisitions. At May 10, 2006, the Company was in compliance with all covenants.

All amounts owed by Luby's, Inc. under the Revolving Credit Facility are guaranteed by its subsidiaries.

As of May 10, 2006 the Company had completely paid down all outstanding debt under the Revolving Credit Facility. Under the terms of the Facility, any and all future draws will be due and payable on August 31, 2008.

Additionally, at May 10, 2006, the Company had a total of approximately \$5.1 million committed under letters of credit which have been issued as security for the payment of insurance obligations classified as accrued expenses on the balance sheet. The Revolving Credit Facility allows up to \$10.0 million in letters of credit. At May 10, 2006, the available amount was \$4.9 million.

#### **Interest Expense**

Interest expense incurred year to date as of May 10, 2006 and May 4, 2005, was approximately \$0.9 million and \$5.0 million, respectively. Approximately \$0.5 million and \$3.4 million in interest payments were made for the same periods, respectively.

### **Note 7. Impairment of Long-Lived Assets and Store Closings/Discontinued Operations**

#### **Impairment of Long-Lived Assets and Store Closings**

In accordance with Company guidelines, management periodically reviews the financial performance of each store for indicators of impairment or indicators that closure would be appropriate. Where indicators are present, such as three full fiscal years of negative cash flows or other unfavorable market conditions, the carrying values of assets are written down to the estimated future discounted cash flows or fully written off in the case of anticipated future negative cash flows. Estimated future cash flows are based upon regression analyses generated from similar Company restaurants, discounted at the Company's weighted-average cost of capital.

Estimated lease settlements under the Company's 2001 disposal plan were originally charged to expense under "Provision for (Reversal of) Asset Impairments and Restaurant Closings." Subsequent adjustments to these lease settlements for actual exit costs incurred are also reflected in the "Provision for (Reversal of) Asset Impairments and Restaurant Closings."

The activity reflected in the "Provision for (Reversal of) Asset Impairments and Restaurant Closings" during the first three quarters of fiscal 2006 is primarily related to a gain on the sale of two properties and the move of two former restaurant units from properties held for sale along with the write-off of obsolete equipment, asset impairment and lease settlement costs. The reclassified properties are to be used by operations and facilities services. The amount recorded in the first three quarters of 2006 is for the reversal of prior impairments of estimated selling costs of these units.

#### **Discontinued Operations**

From the third quarter of fiscal year 2003 through May 10, 2006, the Company has closed 64 operating stores. The operating results of these locations have been reclassified and reported as discontinued operations for all periods presented as required by Statement of Financial Accounting Standards (SFAS) No. 144, "Accounting for the Impairment or Disposal of Long-Lived Assets." The following are the sales and pretax income (loss) reported for all discontinued locations:

	Quarter Ended		Three Quarters Ended	
	May 10, 2006 (84 days)	May 4, 2005 (84 days)	May 10, 2006 (252 days)	May 4, 2005 (252 days)
Sales	\$ —	\$ 1,790	\$ 1,090	\$ 6,695
Pretax income (loss)	\$ 76	\$ (2,336)	\$ (1,059)	\$ (2,971)
Store closings during the period	—	1	2	5

*(In thousands except store closings)*

The Company has continued to apply the proceeds from the sale of closed restaurants to pay down its debt. Of the total debt paid down during the first three quarters of fiscal years 2006 and 2005, \$5.6 million and \$8.9 million, respectively, resulted from sales proceeds related to business plan assets.

In accordance with EITF 87-24, "Allocation of Interest to Discontinued Operations," interest on debt that is required to be repaid as a result of a disposal transaction should be allocated to discontinued operations. For the third quarter of fiscal years 2006 and 2005 approximately \$14,000, and \$1.4 million, respectively, in interest expense were allocated to discontinued operations, while approximately \$137,000, and \$2.6 million, respectively, were allocated to discontinued operations in the first three quarters of fiscal years 2006 and 2005. The basis of the allocation to discontinued operations was an application of the credit facility's historical effective interest rates to the portion of the estimated total debt that equals the amount related to current and future business plan disposals as explained in the previous paragraph.

Relative to the business plan, as the Company has formally settled lease terminations or has reached definitive agreements to terminate leases, the related charges have been recorded. As of May 10, 2006 and August 31, 2005, no lease exit costs associated with the business plan met these criteria and, consequently, were not accrued as of those dates. However, for the three quarters ended May 10, 2006, the Company recognized \$610,000 for termination costs paid under definitive lease settlement agreements. Furthermore, the Company has not accrued future rental costs in instances where locations closed; however, management has the ability to sublease at amounts equal to or greater than the rental costs. The Company does not accrue employee settlement costs; these charges are expensed as incurred.

The following summarizes discontinued operations for the periods presented:

	Quarter Ended		Three Quarters Ended	
	May 10, 2006 <i>(84 days)</i>	May 4, 2005 <i>(84 days)</i>	May 10, 2006 <i>(252 days)</i>	May 4, 2005 <i>(252 days)</i>
	<i>(In thousands except per share amounts)</i>			
Impairments	\$ —	\$ (356)	\$ (429)	\$ (541)
Gains	323	(166)	662	2,014
Net (impairments) reversals	323	(522)	233	1,473
Other	(247)	(1,814)	(1,292)	(4,444)
Discontinued operations	\$ 76	\$ (2,336)	\$ (1,059)	\$ (2,971)
Effect on EPS from net reversals - increase (decrease) - basic	\$ 0.01	\$ (0.02)	\$ 0.01	\$ 0.07
Effect on EPS from discontinued operations - decrease - basic	\$ —	\$ (0.11)	\$ (0.04)	\$ (0.13)

The impairments are related to write downs taken on properties closed and designated for immediate disposal. The assets of these individual closed units have been written down to their net realizable values. Impairments in value are determined based on comparisons made to similar property values in their respective markets and historical sale results. As the assets are recorded at their estimated net realizable value, there can be no assurance that the carrying value will equal the actual net proceeds upon sale. The Company offsets any gains or losses from applicable property disposals against impairments to arrive at net impairments. Dispositions of properties held for sale are expected to be completed within one year.

Other items include allocated interest, lease settlements, employment termination and shut-down costs, as well as operating losses through each restaurant's closing date and carrying costs incurred until the final disposal of these locations.

There are no active restaurant operations included in discontinued operations. Continuing cash flows used by discontinued operations consist primarily of costs related to the ownership and maintenance of properties that are being held for sale, and rental costs associated with leases that have not yet terminated. These activities are expected to cease within the next year as Company-owned properties are sold and leases are settled.

### ***Property Held for Sale***

At May 10, 2006, the Company had a total of 4 properties recorded at approximately \$2.6 million in property held for sale. Of the 4 properties remaining, one is related to prior disposal plans. On August 31, 2005, the Company had a total of thirteen properties recorded at \$9.3 million in property held for sale. Two properties were reclassified from property held for sale to property, plant and equipment during the first quarter fiscal year 2006. These reclassified properties are to be used to support operations. During the first three quarters of fiscal year 2006, seven properties were sold.

The Company is actively marketing the locations currently classified as property held for sale. Property held for sale consists primarily of already-closed restaurant properties. Property held for sale is valued at the lower of net depreciable value or net realizable value.

The Company's results of discontinued operations will be affected to the extent proceeds from the sales exceed or are less than net book value.

## **Note 8. Commitments and Contingencies**

### ***Off-Balance-Sheet Arrangements***

The Company has no off-balance sheet structured financing arrangements.

### ***Pending Claims***

The Company presently, and from time to time, is subject to pending claims and lawsuits arising in the ordinary course of business. In the opinion of management, the resolution of any pending legal proceedings will not have a material adverse effect on the Company's operations or financial position.

### ***Surety Bonds***

By February 15, 2006, the Company replaced the \$5 million in surety bonds with letters of credit under the Company's Revolving Credit Facility (as described in Note 6). This replacement allowed for a reduction in the required amount of security to cover the insurance obligations and provide the Company with a more cost effective collateral option as security for the insurance obligations.

## **Note 9. Related Parties**

### ***Affiliate Services***

Christopher J. Pappas, the Company's Chief Executive Officer, and Harris J. Pappas, the Company's Chief Operating Officer, own two companies, Pappas Partners, L.P. and Pappas Restaurants, Inc. (the "Pappas Entities"), that may provide services to the Company under the terms of the Master Sales Agreement.

Under the terms of the Master Sales Agreement, the Pappas Entities may provide specialized (customized) equipment fabrication and basic equipment maintenance, including stainless steel stoves, shelving, rolling carts and chef tables, to the Company. The pricing of equipment, repair, and maintenance is set and evaluated periodically and is considered by management to be primarily at or below market for comparable goods and services. To assist in monitoring pricing of the transactions associated with the Master Sales Agreement, the Finance and Audit Committee of the Company's Board of Directors has periodically in the past used independent valuation consultants. The Company paid \$2,000 in the first three quarters of fiscal year 2006 and approximately \$148,000 in the first three quarters of fiscal year 2005 under the terms of the Master Sales Agreement, which related to custom-fabricated and refurbished equipment.

Prior to January 1, 2006, the Pappas Entities provided general business services to the Company under the terms of the Affiliate Services Agreement. Under the Affiliate Services Agreement, which terminated in the second quarter of 2006, the Company incurred no costs during the first three quarters of 2006, and \$153,000 in costs during the first three quarters of 2005.

### **Operating Leases**

The Company leases a facility, which is referred to as the Houston Service Center, from the Pappas Entities. The Houston Service Center serves as a centralized restaurant service center to support field operations. The facility is also used for repair and storage of new and used equipment. The building at this location has 22,253 square feet of warehouse space and 5,664 square feet of office space. The lease is on a month-to-month basis and the monthly rental rate is approximately \$0.24 per square foot. The Company paid approximately \$54,000 and \$61,000, respectively, in each of the first three quarters of fiscal years 2006 and 2005 under the terms of that lease.

The Company also leases a warehouse facility, which is referred to as the Storage Facility, from the Pappas Entities. The Storage Facility is used to house the Company's equipment inventory. The Storage Facility complements the Houston Service Center with approximately 27,000 square feet of warehouse space at an approximate monthly lease rate of \$0.21 per square foot. The Company paid \$44,000 and \$50,000, respectively, for the first three quarters of each of the fiscal years 2006 and 2005 under the terms of this lease.

The Company also leases space for one of its restaurants in a retail strip center in Houston, Texas, that is owned by a limited partnership of which 50% is owned by Christopher J. Pappas and Harris J. Pappas. The Company's restaurant has rented approximately 7% of the space in that center since July 1969. The Company paid approximately \$177,000 and \$191,000, respectively, for the first three quarters of fiscal years 2006 and 2005 under the terms of this lease.

Affiliated rents paid for the Houston Service Center, the Storage Facility and the Houston restaurant lease combined represented 9.5% and 11.2% of total rents for continuing operations during the first three quarters of each of the fiscal years 2006 and 2005, respectively.

The following compares current and prior fiscal year-to-date charges incurred under the Master Sales Agreement and affiliated property leases to the Company's total capital expenditures, as well as relative general and administrative expenses and occupancy and other operating expenses included in continuing operations:

	Three Quarters Ended	
	May 10, 2006	May 4, 2005
	(252 days)	(252 days)
	<i>(In thousands, except percentages)</i>	
AFFILIATED COSTS INCURRED:		
Capital expenditures - custom-fabricated and refurbished equipment	\$ 2	\$ 148
Other operating expenses, including property leases	279	319
Total	<u>\$ 281</u>	<u>\$ 467</u>
RELATIVE TOTAL COMPANY COSTS:		
General and administrative expenses	\$ 15,508	\$ 13,235
Capital expenditures	8,671	5,536
Other operating expenses	48,858	45,273
Total	<u>\$ 73,037</u>	<u>\$ 64,044</u>
AFFILIATED COSTS INCURRED AS A PERCENTAGE OF RELATIVE TOTAL COMPANY COSTS		
Fiscal year to date	<u>0.38%</u>	<u>0.73%</u>

### **Board of Directors**

Under the terms of a Purchase Agreement, dated as of March 9, 2001, and as amended as of June 7, 2004, among the Company, Christopher J. Pappas and Harris J. Pappas, the Company has agreed to submit three persons designated by Christopher J. Pappas and Harris J. Pappas as nominees for election to the Company's Board of Directors. Christopher J. Pappas and Harris J. Pappas have designated themselves and Frank Markantonis to serve on the Board of Directors. Messrs. Pappas retain their right for so long as they both are executive officers of the Company.

***Other***

Christopher J. Pappas, the Company's President and Chief Executive Officer, is a member of the Board of Directors of Amegy Bank, National Association, which is a lender under, and Documentation Agent of, the Revolving Credit Facility.

***Key Management Personnel***

On November 9, 2005, the Company entered into new agreements with each of Christopher J. Pappas and Harris J. Pappas, which extend their employment with the Company through August 31, 2008. Christopher J. Pappas and Harris J. Pappas are brothers.

Ernest Pekmezaris, Chief Financial Officer of the Company, is also the Treasurer of Pappas Restaurants, Inc. Compensation for the services provided by Mr. Pekmezaris to Pappas Restaurants, Inc. is paid entirely by that entity.

Peter Tropoli, Senior Vice President, General Counsel and Secretary of the Company, is an attorney who, from time to time, has provided litigation services to entities controlled by Christopher J. Pappas and Harris J. Pappas. Mr. Tropoli is the stepson of Frank Markantonis, who, as previously mentioned, is a director of the Company.

Paulette Gerukos, Vice President of Human Resources of the Company, is the sister-in-law of Harris J. Pappas, the Chief Operating Officer.

**Note 10. Recently Adopted Accounting Pronouncements**

***Share-Based Compensation***

The Company has an Executive Stock Option Plan as well as Incentive Stock Plans for officers and employees ("Employee Stock Plans") and a Non-employee Director Stock Option Plan for non-employee directors. These plans authorize the granting of stock options, restricted stock, and other types of awards consistent with the purpose of the plans (See Note 12 to the Company's Consolidated Financial Statements included in the 2005 Form 10-K). The number of shares authorized for issuance under the Company's plans as of May 10, 2006 totals approximately 5,200,000, of which approximately 2,100,000 shares are available for future issuance. Stock options granted under the Incentive Stock Plans and the Non-employee Director Stock Option Plan are granted with an exercise price equal to the market price of the Company's stock at the date of grant. Option awards under the Executive Stock Option Plan vest 50% on the first anniversary of the grant date, 25% on the second anniversary of the grant date, and the remaining 25% on the third anniversary of the grant date and expire ten years from the grant date. Option awards under the Employee Stock Plans generally vest 25% each year on the anniversary of the grant date and expire six to ten years from the grant date. Option awards under the Non-employee Director Stock Option Plan generally vest 100% on the first anniversary of the grant date and expire ten years from the grant date.

Prior to August 31, 2005, the Company accounted for its stock based compensation under the recognition and measurement principles of Accounting Principles Board ("APB") Opinion No. 25, "Accounting for Stock Issued to Employees," and related interpretations, the disclosure-only provisions of SFAS No. 123, "Accounting for Stock-Based Compensation" and the disclosures required by SFAS No. 148, "Accounting for Stock-Based Compensation-Transition and Disclosure." In accordance with APB Opinion No. 25, no stock-based compensation cost was reflected in the Company's prior year net income for grants of stock options to employees because the Company granted stock options with an exercise price equal to the market value of the stock on the date of grant. The reported stock based compensation expense, net of related tax effects, in the table below, represents compensation costs associated with restricted stock grants.

Had the Company used the fair value based accounting method for stock compensation expense prescribed by SFAS Nos. 123 and 148 for the periods ended May 4, 2005, the Company's consolidated net income and net income per share would have been decreased to the pro-forma amounts illustrated as follows:

	Quarter Ended May 4, 2005 (84 days)	Three Quarters Ended May 4, 2005 (252 days)
<i>(In thousands except per share amounts)</i>		
Net income, as reported	\$ 3,704	\$ 5,308
Deduct: Total stock-based employee compensation expense determined under fair-value-based method for all awards, net of related tax effects <sup>(a)</sup>	(58)	(239)
Pro forma, net income	<u>\$ 3,646</u>	<u>\$ 5,069</u>
Earnings per share:		
Basic - as reported	\$ 0.16	\$ 0.24
Basic - pro forma	\$ 0.16	\$ 0.22
Assuming dilution - as reported	\$ 0.15	\$ 0.22
Assuming dilution - pro forma	\$ 0.14	\$ 0.19

<sup>(a)</sup> Income taxes have been offset by a valuation allowance. (See Note 4 of Notes to Consolidated Financial Statements.)

Effective September 1, 2005, the Company adopted the fair value recognition provisions of SFAS No. 123R using the modified prospective method. Under this method, compensation cost in the first three quarters of fiscal year 2006 includes the portion of awards vesting in the period for (a) all share-based payments granted prior to, but not vested as of August 31, 2005, based on the grant date fair value estimated in accordance with the original provisions of SFAS No. 123 and (b) all share based payments granted subsequent to August 31, 2005, based on the grant date fair value estimated using the Black-Scholes option pricing model. Before adoption of SFAS No. 123R, pro forma disclosures reflected the fair value of each option grant estimated on the date of grant using the Black-Scholes option pricing model with the following weighted-average assumptions:

	Three Quarters Ended May 4, 2005		
Dividend yield			0.0%
Expected volatility range	35.0%	to	90.6%
Risk-free interest rate range	3.01%	to	4.44%
Expected life (in years)	5.01 to 8.70		

Results of prior periods do not reflect any restated amounts, and the Company had no cumulative effect adjustment upon adoption of SFAS No. 123R under the modified prospective method. The Company's policy is to recognize compensation cost for awards with only service conditions and a graded vesting schedule on a straight line basis over the requisite service period for the entire award. Additionally, the Company's policy is to reserve shares held in treasury to satisfy stock option exercises under the Executive Stock Option Plan.

The adoption of SFAS No. 123R decreased the Company's reported operating income, income before income taxes and reported net income for the first three quarters of fiscal year 2006 by \$289,000, and reduced both basic and diluted net income per share by \$0.01. The expense, before income tax effect, is reflected in general and administrative expenses. The Company's adoption of SFAS No. 123R did not affect operating income, income before income taxes, net income, cash flow from operations, cash flow from financing activities, or basic and diluted net income per share in the comparable period of fiscal year 2005.

Partly in anticipation of the adoption of SFAS No.123R, in recent years the Company has adjusted the mix of employee long-term incentive compensation by reducing stock options awarded and increasing certain cash based compensation and other equity based awards. Compensation cost for share-based payment arrangements recognized in general and administrative expenses for the first three quarters of fiscal year 2006 was approximately \$289,000 for stock options and \$166,000 for restricted stock. The total income tax effect of these expenses was offset by a valuation allowance and, therefore, no benefit was recognized in the income statement for the first three quarters of fiscal year 2006 for share-based compensation arrangements.

The fair value of each option award is estimated on the date of grant using the Black-Scholes option pricing model, which determines inputs as shown in the following table. Because of differences in option terms and historical exercise patterns among the plans, the Company has segregated option awards into three homogenous groups for the purpose of determining fair values for its options. Valuation assumptions are determined separately for the three groups which represent, respectively, the Executive Stock Option Plan, the Employee Stock Plans and the Non-employee Director Stock Option Plan. The assumptions are as follows:

The Company estimated volatility using its historical share price performance over the expected life of the option. Management considered the guidance in SFAS No. 123R and believes the historical estimated volatility is materially indicative of expectations about expected future volatility.

The Company uses the simplified method outlined in SEC Staff Accounting Bulletin No. 107 to estimate expected lives for options granted during the period.

The risk-free interest rate is based on the U.S. Treasury yield curve in effect at the time of grant for the expected term of the option.

The expected dividend yield is based on the Company's current dividend yield and the best estimate of projected dividend yield for future periods within the expected life of the option.

	Three Quarters Ended
	May 10,
	2006
Dividend yield	<b>0.0 %</b>
Volatility	<b>61.9 %</b>
Risk-free interest rate	<b>4.27 %</b>
Expected life (in years)	<b>4.25</b>

A summary of the Company's stock option activity as of May 10, 2006, and changes during the first three quarters of fiscal year 2006 is presented in the following table:

	Shares Under Fixed Options	Weighted- Average Exercise Price	Weighted- Average Remaining Contractual Term (Years)	Aggregate Intrinsic Value (In thousands)
Outstanding at September 1, 2005	2,752,632	\$ 5.65	4.92	\$ 20,747
Granted	228,900	12.84	5.49	
Exercised	(106,000)	9.35		
Forfeited/Expired	(109,250)	11.63		
Outstanding at May 10, 2006	<u>2,766,282</u>	5.87	4.65	17,315
Exercisable at May 10, 2006	2,531,632	5.23	4.78	17,286

The weighted-average grant-date fair value of options granted during the first three quarters of fiscal year 2006 was \$6.72 per share. The intrinsic value for stock options is defined as the difference between the current market value and the grant price. The total intrinsic value of options exercised during the first three quarters of fiscal year 2006 was approximately \$427,000.

Restricted stock grants consist of the Company's common stock and generally vest after three years, except the current grants under the Nonemployee Director Stock Option Plan, which vest when granted. All restricted stock grants are cliff vested. Restricted stock awards are valued at the average market price of the Company's stock at the date of grant.

A summary of the Company's restricted stock activity at May 10, 2006, and changes during the first three quarters of fiscal year 2006, is presented in the following table:

	Restricted Stock Units	Fair Value <i>(Per share)</i>	Weighted-Average Remaining Contractual Term <i>(In years)</i>	Weighted-Average Grant Date
Unvested at September 1, 2005	—	—	—	—
Granted	26,986	\$ 12.55	1.07	12/10/05
Vested	(10,636)	12.92		1/08/06
Forfeited	—	—	—	—
Unvested at May 10, 2006	16,350	12.32	1.77	11/21/05

At May 10, 2006, there was approximately \$1.5 million of total unrecognized compensation cost related to unvested share-based compensation arrangements that is expected to be recognized over a weighted-average period of 2.98 years. During the first three quarters of fiscal year 2006, 10,636 shares of restricted stock grants vested.

During the first three quarters of fiscal year 2006, cash received from options exercised was approximately \$991,000 and the calculated but unrecognized tax benefit for the tax deductions from stock options exercised totaled approximately \$149,000.

#### ***Discontinued Operations***

In November 2004, the Emerging Issues Task Force (“EITF”) reached a consensus on EITF 03-13, “Applying the Conditions in Paragraph 42 of SFAS No. 144 in Determining Whether to Report Discontinued Operations,” which provides guidance on how to evaluate the discontinued operations criteria. The consensus should be applied in fiscal periods beginning after December 15, 2004. The Company has applied the consensus effective fiscal year 2006, with no significant effect on reporting of discontinued operations. (See Note 7 of Notes to Consolidated Financial Statements.)

#### ***Rental Costs During Construction***

In October 2005, the Financial Accounting Standards Board (“FASB”) issued FASB Staff Position No. 13-1 (“FSP 13-1”), which addresses the accounting for rental costs associated with building and ground operating leases that are incurred during a construction period. The FASB decided that such rental costs incurred during a construction period shall be recognized as rental expense. A lessee shall cease capitalizing rental costs as of the effective date of FSP 13-1 for operating lease arrangements entered into prior to the effective date of FSP 13-1. The guidance in FSP 13-1 has been applied during the first quarter of fiscal year 2006. Because it has been the Company’s practice to charge rental costs during construction periods to expense, the adoption of FSP 13-1 has not had, and will not have, an impact on the Company’s financial position, results of operations or cash flows.



## **Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

Management's discussion and analysis of financial condition and results of operations should be read in conjunction with the consolidated financial statements and footnotes for the periods ended May 10, 2006, and the audited financial statements filed on Form 10-K for the fiscal year ended August 31, 2005.

### ***Overview***

As of June 7, 2006, the Company operated 128 restaurants, of which 126 are traditional cafeterias and two primarily serve seafood. These establishments are located in close proximity to retail centers, business developments, and residential areas throughout five states. Of the 128 restaurants, 93 are at locations owned by the Company and 35 are on leased premises.

Not included in the 128 currently operating units is one leased, traditional cafeteria-style restaurant which has been temporarily closed due to storm damage. The Company is actively pursuing the restoration of this restaurant's operation.

### ***Reclassification***

Store management compensation was reclassified from "Other Operating Expenses" to "Payroll and Related Costs" to provide comparability to financial results reported by our peers in the industry. Prior period results reported have been reclassified to conform to the current period presentation.

The Company's business plan, as approved in fiscal year 2003, called for the closure of approximately 50 locations. In accordance with the plan, the entire fiscal activity of the applicable stores closed after the inception of the plan have been reclassified to discontinued operations. For comparison purposes, prior period results related to these same locations have also been reclassified to discontinued operations.

### ***Accounting Periods***

The Company's fiscal year ends on the last Wednesday in August. As such, each fiscal year normally consists of 13 four-week periods ("Accounting Periods"), accounting for 364 days. Each of the first three quarters of each fiscal year consists of three four-week periods, while the fourth quarter normally consists of four four-week periods. Comparability between quarters may be affected by varying lengths of the quarters, as well as the seasonality associated with the restaurant business.

### ***Same-Store Sales***

The restaurant business is highly competitive with respect to food quality, concept, location, price, and service, all of which may have an effect on same-store sales. The Company's same-store sales calculation measures the relative performance of a certain group of restaurants. Specifically, to qualify for inclusion in this group, a store must have been in operation for 18 consecutive Accounting Periods. Although management believes this approach leads to more effective year-over-year comparisons, neither the time frame nor the exact practice may be similar to those used by other restaurant companies.

### ***Hurricane Impact***

Hurricane Rita impacted a number of the Company's markets during the first quarter of 2006 as Luby's was forced to temporarily close many stores due to mandatory evacuations and subsequent power outages. The Company experienced a store closure impact of 236 store days of operations. One unit in Port Arthur, Texas suffered permanent damage and remains closed. All other restaurants impacted by the storm suffered minimal damage and were reopened soon after the storm passed. The store closure impact on the Company's results of operations was offset by increased traffic at certain units and catering events relating to the hurricane relief effort.

## **RESULTS OF OPERATIONS**

### ***Quarter ended May 10, 2006 compared to the quarter ended May 4, 2005***

Sales increased approximately \$2.6 million, or 3.4%, in the third quarter of fiscal year 2006 compared to the third quarter of fiscal year 2005. On a same-store basis, sales increased \$3.0 million or 4.0%, excluding one unit that was open in the third quarter of 2005 but was temporarily closed due to storm damage throughout the third quarter of 2006.

Food costs increased approximately \$0.8 million, or 3.8%, in the third quarter of fiscal year 2006 compared with the same quarter of fiscal year 2005. Food costs as a percentage of sales increased 0.1%, to 26.5% in the third quarter 2006 from 26.4% in the third quarter 2005. Price increases were experienced in commodity sectors, such as seafood, shortenings and produce. The Company continues to manage food costs by offering menu items and combination meals with favorable cost structures and by employing a variety of other cost control measures.

Payroll and related costs increased approximately \$0.1 million, or 0.5%, in the third quarter of fiscal year 2006 compared with the same quarter of fiscal year 2005. Payroll and related costs as a percentage of sales decreased 1.0%, to 33.9% in the third quarter 2006 from 34.9% in the third quarter 2005, primarily due to increased sales and continued operational focus on efficient labor utilization.

Other operating expenses increased by approximately \$1.4 million, or 9.3%, in the third quarter of fiscal year 2006 compared with the same quarter of fiscal year 2005. As a percentage of sales, other operating expenses increased 1.1% driven by increased electricity costs as well as higher restaurant supply and repair and maintenance costs.

Depreciation expense for the third quarter of fiscal year 2006 increased approximately \$0.2 million, or 4.7%, in the third quarter of fiscal year 2006 compared with the same period of fiscal year 2005 because of acquisitions of property, plant and equipment.

Relocation and voluntary severance costs decreased by approximately \$75,000 because relocation activity only occurred during fiscal year 2005.

General and administrative expenses increased by approximately \$1.0 million, or 23.6%, when compared to the same quarter of the prior year. As a percentage of sales, general and administrative expenses increased 1.2%, to 7.1% in the third quarter 2006, from 5.9% in the third quarter 2005, primarily due to increased staffing and stock-based compensation expenses.

The provision for (reversal of) asset impairments and restaurant closings increased by approximately \$1.4 million. This change is primarily due to the write-off of obsolete equipment, asset impairment and lease settlement costs in 2006.

Interest expense, net, decreased approximately \$0.6 million, or 77.6%, as a result of the Company's reduction in outstanding debt.

Other income increased slightly in the third quarter of 2006, due to an increase in prepaid state sales tax discounts, offset by a decrease in property rental income.

Income tax benefit for the current quarter of fiscal 2006 primarily represents the release of the valuation allowance and recognition of the tax benefit of NOLs from prior years. No regular income tax expense was recorded in the current quarter or prior year due to the utilization of net operating loss carryforwards. However, the Company will incur an Alternative Minimum Tax liability of approximately \$58,000. (See Note 4 of the Notes to Consolidated Financial Statements for reconciliation of the income tax benefit).

Income from discontinued operations represents an increase of approximately \$2.4 million in the third quarter of fiscal year 2006 compared with a loss during the same quarter of fiscal year 2005. This increase is primarily due to the gain on sale, offset by lease settlement costs in 2006 and the write-off of deferred financing costs associated with discontinued operations recognized in 2005. The gains and loss impairments recorded in this category relate to properties closed after the adoption of SFAS No. 144.

***Three quarters ended May 10, 2006 compared to the three quarters ended May 4, 2005***

Sales increased approximately \$11.5 million, or 5.4%, for the first three quarters of fiscal 2006 compared to the same three quarters of fiscal 2005. On a same-store basis, excluding approximately \$140,000 and \$1.8 million in sales for the first three quarters in fiscal year 2006 and 2005, respectively, sales increased \$12.9 million or 6.1%.

Food costs increased approximately \$2.7 million, or 4.7%, in the first three quarters of fiscal 2006 compared with the same three quarters of fiscal 2005. As a percentage of sales, food costs decreased 0.2%, to 26.8% in 2006, from 27.0% in 2005. During the fiscal year 2006, the Company promoted combination meals with favorable cost structures, which partially offset the impact of some higher commodity prices.

Payroll and related costs increased \$1.4 million, or 1.8%, in the first three quarters of fiscal 2006 compared with the prior fiscal year period. As a percentage of sales, these costs decreased 1.2%, to 34.6% from 35.8%, in the first three quarters of fiscal 2006 compared with the same three quarters of fiscal 2005. The Company benefited from enhanced productivity during fiscal 2006.

Other operating expenses increased by \$3.6 million, or 7.9%, for the first three quarters of fiscal 2006 compared to the same three quarters of fiscal 2005. As a percentage of sales these costs increased 0.6%, driven by higher utilities costs, as well as higher restaurant supply and repair and maintenance costs.

Depreciation and amortization expense increased by approximately \$0.2 million, or 1.7%, in the first three quarters of fiscal 2006 compared with the same three quarters of fiscal 2005 due to the acquisitions of property, plant and equipment.

During the first three quarters of 2005, the Company incurred costs of approximately \$0.7 million related to the relocation of its headquarters. No such costs were incurred during the comparable period in 2006.

General and administrative expenses increased by approximately \$2.3 million, or 17.2%, in the first three quarters of fiscal 2006 compared with the same three quarters of fiscal 2005. Increased staffing and salary market adjustments, stock-based compensation expenses, and professional and consulting fees associated with the integration of new point-of-sale and accounting system and ongoing Sarbanes-Oxley compliance attributed to the increase.

The provision for (reversal of) asset impairments and restaurant closings increased by approximately \$1.3 million, in the first three quarters of fiscal 2006 compared with the same three quarters of fiscal 2005. This change is primarily due to the write-off of obsolete equipment, asset impairment and lease settlement costs in 2006.

Interest expense, net, decreased approximately \$1.7 million, or 74.7%, in the first three quarters of fiscal 2006 compared with the same three quarters of fiscal 2005 as a result of the Company's considerable reduction in outstanding debt and lower interest rates following the prior year's refinancing.

Other income increased by approximately \$0.3 million in the first three quarters of fiscal 2006 compared with the same three quarters of fiscal 2005, primarily due to the increase in prepaid state sales tax discounts.

Income tax benefit for the current three quarters of fiscal 2006 primarily represents the release of the valuation allowance and recognition of the tax benefit of NOLs from prior years. No regular income tax expense was recorded in the current or prior year due to the utilization of net operating loss carryforwards. However, the company will incur an Alternative Minimum Tax liability of approximately \$122,000. (See Note 4 of the Notes to Consolidated Financial Statements.)

The loss from discontinued operations decreased by approximately \$1.9 million in the first three quarters of fiscal 2006 compared with the same three quarters of fiscal 2005, principally due to fewer store closures in the current year.

## **LIQUIDITY AND CAPITAL RESOURCES**

### ***Cash and Cash Equivalents and Working Capital***

Cash and cash equivalents increased by approximately \$3.9 million from the end of the preceding fiscal year to May 10, 2006, primarily due to cash flows from operations and proceeds from sales of properties, partially offset by debt repayment and capital expenditures.

The Company had a working capital deficit of approximately \$24.8 million at May 10, 2006, which represents a \$1.4 million decrease from the \$26.2 million deficit at August 31, 2005. The Company's working capital requirements are expected to be met through cash flows from operations and availability under the Revolving Credit Facility.

Capital expenditures for the three quarters ended May 10, 2006, were \$8.7 million. Consistent with prior periods, the Company used most of its capital funds to maintain its investment in existing operating units. Based on the business plan, the Company expects to fund all capital expenditures in fiscal year 2006 using cash flows from operations and now expects to spend a total of approximately \$12 million to \$14 million for the fiscal year.

### ***Debt***

On August 31, 2005, Luby's, Inc. entered into an amended and restated \$45.0 million unsecured Revolving Credit Facility Agreement (the "Revolving Credit Facility") among Luby's, Inc. and a syndicate of three independent banks. The Revolving Credit Facility may, subject to certain terms and conditions, be increased by an additional \$15.0 million for a total facility size of \$60.0 million. The Revolving Credit Facility allows up to \$10.0 million of the available credit to be extended in the form of letters of credit. The Revolving Credit Facility terminates, and all amounts owing thereunder must be repaid, August 31, 2008.

At any time throughout the term of the loan, the Company has the option to elect one of two bases of interest rates. One interest rate option is the greater of (a) the federal funds effective rate plus 0.5%, or (b) prime, plus, in either case, an applicable spread that ranges from 0% to 0.25% per annum. The other interest rate option is LIBOR (London InterBank Offered Rate) plus an applicable spread that ranges from 1.00% to 1.75% per annum. The applicable spread under each option is dependent upon certain measures of the Company's financial performance at the time of election.

The Company also pays a quarterly commitment fee based on the unused portion of the Revolving Credit Facility, which is also dependent upon the Company's financial performance, ranging from 0.25% to 0.35% per annum. The Company also is obligated to pay certain fees in respect of any letters of credit issued as well as an administrative fee to the lender acting as administrative agent. Finally, the Company paid the lenders a one-time fee in connection with the closing of the Revolving Credit Facility.

The Revolving Credit Facility contains customary covenants and restrictions on the Company's ability to engage in certain activities, including financial performance covenants and limitations on capital expenditures, asset sales and acquisitions, and contains customary events of default. As of May 10, 2006, the Company was in full compliance with all covenants.

All amounts owed by Luby's, Inc. under the Revolving Credit Facility are guaranteed by its subsidiaries.

The Company primarily used proceeds received on the sale of properties, operating cash flows, short-term investments and the Revolving Credit Facility to pay off its prior term loan and prior line of credit. As of May 10, 2006, the Company had no debt outstanding under the Revolving Credit Facility.

Additionally, at May 10, 2006, the Company had a total of approximately \$5.1 million committed under letters of credit which have been issued as security for the payment of insurance obligations classified as accrued expenses on the balance sheet. The Revolving Credit Facility allows up to \$10.0 million in letters of credit. At May 10, 2006, the available amount for letters of credit was \$4.9 million.

### **CRITICAL ACCOUNTING POLICIES AND ESTIMATES**

The consolidated financial statements are prepared in conformity with generally accepted accounting principles in the United States. Preparation of the financial statements requires us to make judgments, estimates and assumptions that affect the amounts of assets and liabilities in the financial statements and revenues and expenses during the reporting periods. We believe the following are the Company's critical accounting policies due to the significant, subjective and complex judgments and estimates used when preparing our consolidated financial statements. We regularly review our assumptions and estimates with the Finance and Audit Committee of the Company's Board of Directors.

#### ***Income Taxes***

The Company records the estimated future tax effects of temporary differences between the tax bases of assets and liabilities and amounts reported in the accompanying consolidated balance sheets, as well as operating loss and tax credit carrybacks and carryforwards. The Company periodically reviews the recoverability of tax assets recorded on the balance sheet and provides valuation allowances as management deems necessary. Management makes judgments as to the interpretation of the tax laws that might be challenged upon an audit and cause changes to previous estimates of tax liability. In addition, the Company operates within multiple taxing jurisdictions and is subject to audit in these jurisdictions. In management's opinion, adequate provisions for income taxes have been made for all years. Historically, the Company's federal income tax returns have been periodically reviewed by the Internal Revenue Service ("IRS"). The Company's returns are currently under review for the 2003, 2002, 2001, and 2000 fiscal years. The IRS review may result in a reduction of the cumulative net operating losses that are currently being carried forward to offset future taxable income, which was \$26.6 million at May 10, 2006.

### ***Impairment of Long-Lived Assets***

The Company periodically evaluates long-lived assets whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. The Company estimates future cash flows expected to result from the use and possible disposition of the asset and will recognize an impairment loss when the sum of the undiscounted estimated future cash flows is less than the carrying amounts of such assets. The estimates of future cash flows, based on reasonable and supportable assumptions and projections, require management's subjective judgments. The span of time for which future cash flows are estimated is often lengthy, which increases the sensitivity to assumptions made. Depending on the assumptions and estimates used, the estimated future cash flows projected in the evaluation of long-lived assets can vary within a wide range of outcomes. The Company considers the likelihood of possible outcomes in determining the best estimate of future cash flows. The measurement for such an impairment loss is then based on the fair value of the asset as determined by discounted cash flows or appraisals, if available.

### ***Property Held for Sale***

The Company also periodically reviews long-lived assets against its plans to retain or ultimately dispose of properties. If the Company decides to dispose of a property, it will be reclassified to property held for sale and actively marketed. Property held for sale is recorded at amounts not in excess of what management currently expects to receive upon sale, less costs of disposal or net remaining depreciable book value, if lower. The Company routinely monitors the estimated value of property held for sale and records adjustments to these values as required. The Company periodically measures and analyzes its estimates against third-party appraisals.

### ***Insurance and Claims***

The Company self-insures a significant portion of risks and associated liabilities under its employee injury, workers compensation and general liability programs. The Company maintains insurance coverage with third party carriers to limit its per-occurrence claim exposure. Accrued liabilities for self-insurance have been recorded based upon analysis of historical data and actuarial estimates and are reviewed by the Company on a quarterly basis to ensure that the liability is reasonable.

The significant assumptions made by the actuary to estimate self-insurance reserves, including incurred but not reported claims, are as follows: (1) historical patterns of loss development will continue in the future as they have in the past (Loss Development Method), (2) historical trend patterns and loss cost levels will continue in the future as they have in the past (Bornhuetter-Ferguson Method), and (3) historical claim counts and exposures are used to calculate historical frequency rates and average claim costs are analyzed to get a projected severity (Frequency and Severity Method). The results of these methods are blended by the actuary to provide the reserves estimates. The third party actuary utilizes methods and assumptions that are in accordance with generally accepted actuarial practices and believes the conclusions reached are reasonable.

Actual workers' compensation and employee injury claims expense may differ from estimated loss provisions. The Company cannot make any assurances as to the ultimate level of claims under the in-house safety program or whether declines in incidence of claims as well as claims costs experiences or reductions in reserve requirements under the program will continue in future periods.

### **RECENTLY ADOPTED ACCOUNTING PRONOUNCEMENTS**

Prior to September 1, 2005, the Company accounted for its stock based compensation under the recognition and measurement principles of Accounting Principles Board ("APB") Opinion No. 25, "Accounting for Stock Issued to Employees," and related interpretations, the disclosure only provisions of Statement of Financial Accounting Standards ("SFAS") No. 123, "Accounting for Stock-Based Compensation" and the disclosures required by SFAS No. 148, "Accounting for Stock Based Compensation Transition and Disclosure." In accordance with APB Opinion No. 25, no stock based compensation cost was reflected in the Company's prior year net loss for grants of stock options to employees because the Company grants stock options with an exercise price equal to the market value of the stock on the date of grant.

Effective September 1, 2005, the Company adopted the fair value recognition provisions of SFAS No. 123R, as discussed in Note 10 to the Consolidated Financial Statements contained in this Quarterly Report. The Company elected to adopt using the modified prospective method, under which, compensation cost in the first quarter of fiscal year 2006 includes the portion vesting in the period for (a) all share based payments granted prior to, but not vested as of August 31, 2005, based on the grant date fair value estimated in accordance with the original provisions of SFAS No. 123 and (b) all share based payments granted subsequent to August 31, 2005, based on the grant date fair value estimated using the Black Scholes option pricing model.

Before adoption of SFAS No. 123R, pro forma disclosure reflected the fair value of each option grant estimated on the date of grant using the Black Scholes option pricing model (See Note 10 of Notes to Consolidated Financial Statements herein for the weighted average assumptions used in fiscal year 2005). Under SFAS No. 123R, the Company estimated volatility using its historical share price performance over the expected life of the option. Management considered the guidance in SFAS No. 123R and believes the historical estimated volatility is materially indicative of expectations about expected future volatility. Management believes the Company meets the requirements in SEC Staff Accounting Bulletin No. 107, allowing the Company to use the simplified method to estimate expected lives for option grants. The risk-free interest rate is based on the U.S. Treasury yield curve in effect at the time of grant for the expected term of the option. The expected dividend yield is based on the Company's current dividend yield and the best estimate of projected dividend yield for future periods within the expected life of the option.

Results of prior periods do not reflect any restated amounts, and the Company had no cumulative effect adjustment upon adoption of SFAS No. 123R under the modified prospective method. The Company's policy is to recognize compensation cost for awards with service only conditions and a graded vesting schedule on a straight line basis over the requisite service period for the entire award. Additionally, the Company's policy is to reserve shares held for treasury to satisfy stock option exercises under the Company's Executive Stock Option Plan.

The adoption of SFAS No. 123R decreased the Company's reported operating income, income before income taxes and reported net income for the first three quarters of fiscal year 2006 by \$289,000, and reduced both basic and diluted net income per share by \$0.01. The expense, before income tax effect, is in general and administrative expenses. The Company's adoption of SFAS No. 123R did not affect operating income, income before income taxes, net income, cash flow from operations, cash flow from financing activities or basic and diluted net loss per share in the first three quarters of fiscal year 2005.

Partly in anticipation of the adoption of SFAS No. 123R, in recent years the Company has adjusted the mix of employee long-term incentive compensation by reducing stock options awarded and increasing certain cash based compensation and other equity based awards. Compensation cost for share based payment arrangements recognized in general and administrative expenses for the first three quarters of fiscal year 2006 was approximately \$289,000 for stock options and \$166,000 for restricted stock grants.

At May 10, 2006, there was approximately \$1.5 million of total unrecognized compensation cost related to unvested share-based compensation arrangements that is expected to be recognized over a weighted average period of 2.98 years. During the first three quarters of fiscal year 2006, 10,636 shares of restricted stock grants vested.

In November 2004, the Emerging Issues Task Force ("EITF") reached a consensus on EITF 03-13, "Applying the Conditions in Paragraph 42 of SFAS No. 144 in Determining Whether to Report Discontinued Operations," which provides guidance on how to evaluate the discontinued operations criteria. The consensus should be applied in fiscal periods beginning after December 15, 2004. The Company has applied the consensus effective fiscal year 2006, with no significant effect on reporting of discontinued operations.

In October 2005, the Financial Accounting Standards Board ("FASB") issued FASB Staff Position No. 13-1 ("FSP 13-1"), which addresses the accounting for rental costs associated with building and ground operating leases that are incurred during a construction period. The FASB decided that such rental costs incurred during a construction period shall be recognized as rental expense. A lessee shall cease capitalizing rental costs as of the effective date of FSP 13-1 for operating lease arrangements entered into prior to the effective date of FSP 13-1. The guidance in FSP 13-1 has been applied during the first quarter of fiscal year 2006. Because it has been the Company's practice to charge rental costs during construction periods to expense, the adoption of FSP 13-1 has not, and will not have an impact on the Company's financial position, results of operations or cash flows.

## **INFLATION**

The Company's policy is to maintain stable menu prices without regard to seasonal variations in food costs. General increases in costs of food, wages, supplies, transportation, and services make it necessary for the Company to increase its menu prices from time to time. To the extent prevailing market conditions allow, the Company intends to adjust menu prices to maintain profit margins.

## FORWARD-LOOKING STATEMENTS

This Quarterly Report on Form 10-Q contains statements that are “forward-looking statements” within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. All statements contained in this Form 10-Q, other than statements of historical facts, are “forward-looking statements” for purposes of these provisions, including any statements regarding:

- the Company’s future operating results;
- the Company’s future capital expenditures;
- reducing the Company’s debt, including the Company’s liquidity and the sources and availability of funds to reduce its debt;
- future sales of the Company’s assets and the gains or losses that the Company may recognize as a result of any such sale; and
- the Company’s continued compliance with the terms of its Revolving Credit Facility.

In some cases, you can identify these statements by forward-looking words such as “anticipate,” “believe,” “could,” “estimate,” “expect,” “intend,” “outlook,” “may,” “should,” “will,” and “would” or similar words. Forward-looking statements are based on certain assumptions and analyses made by the Company’s management in light of their experience and perception of historical trends, current conditions, expected future developments and other factors they believe are relevant. Although management believes that their assumptions are reasonable based on information currently available, those assumptions are subject to significant risks and uncertainties, many of which are outside of the Company’s control.

The following factors, as well as the factors set forth in Item 1A of the Company’s Annual Report on Form 10-K for the fiscal year ended August 31, 2005, and any other cautionary language in this Form 10-Q, provide examples of risks, uncertainties, and events that may cause the Company’s financial and operational results to differ materially from the expectations described in the Company’s forward-looking statements:

- general business and economic conditions;
- the impact of competition;
- the Company’s operating initiatives;
- fluctuations in the costs of commodities, including beef, poultry, seafood, dairy, cheese, shortenings, oils and produce;
- increases in utility costs, including the costs of natural gas and other energy supplies;
- changes in the availability and cost of labor;
- the seasonality of the Company’s business;
- changes in governmental regulations, including changes in minimum wages;
- the affects of inflation;
- the availability of credit;
- unfavorable publicity relating to the Company’s operations, including publicity concerning food quality, illness or other health concerns or labor relations; and
- the continued service of key management personnel.

Each forward-looking statement speaks only as of the date of this Form 10-Q, and the Company undertakes no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise. You should be aware that the occurrence of the events described above and elsewhere in this Form 10-Q could have material adverse effect on the Company’s business, results of operations, cash flows and financial condition.

### **Item 3. Quantitative and Qualitative Disclosures About Market Risk**

The Company is exposed to market risk from changes in interest rates affecting its variable-rate debt. As of May 10, 2006, there was no outstanding debt subject to interest rate fluctuations under the Revolving Credit Facility.

### **Item 4. Controls and Procedures**

#### ***Evaluation of Disclosure Control and Procedures***

The Company's management, under the supervision and with the participation of the Company's Chief Executive Officer and Chief Financial Officer, has evaluated the effectiveness of the Company's disclosure controls and procedures (as such term is defined in Rule 13a-15(e) under the Securities Exchange Act of 1934, as amended (the "Exchange Act"), as of May 10, 2006. Based on such evaluation, the Company's Chief Executive Officer and Chief Financial Officer have concluded that, as of May 10, 2006, the Company's disclosure controls and procedures were effective in recording, processing, summarizing and reporting information required to be disclosed by the Company in the reports that it files or submits under the Exchange Act within the time periods specified in the SEC's rules and forms.

#### ***Changes in Internal Control over Financial Reporting***

There were no changes in the Company's internal control over financial reporting during the three quarters ended May 10, 2006 that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

## Part II - OTHER INFORMATION

### Item 6. Exhibits

The following exhibits are filed as a part of this Report:

- 31.1 Rule 13a-14(a)/15d-14(a) certification of the Principal Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 31.2 Rule 13a-14(a)/15d-14(a) certification of the Principal Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 32.1 Section 1350 certification of the Principal Executive Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- 32.2 Section 1350 certification of the Principal Financial Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

LUBY'S, INC.  
(Registrant)

Date: June 15, 2006

By: /s/Christopher J. Pappas  
Christopher J. Pappas  
President and  
Chief Executive Officer

Date: June 15, 2006

By: /s/Ernest Pekmezaris  
Ernest Pekmezaris  
Senior Vice President and  
Chief Financial Officer